

**REPORT FOR: HEALTH AND
WELLBEING BOARD**

Date of Meeting: 25 July 2019

Subject: **NW London Commissioning
Reform Programme: Public draft
case for change**

Responsible Officer: Mr Mark Easton
Accountable Officer
NWL CCGs

Exempt: No

Wards affected: Harrow Borough

Enclosures: Commissioning Reform in North West
London – The Case for Change

Section 1 – Summary

This report is for the Board to discuss the case for change to explore the implications of moving towards a single NW London CCG.

FOR INFORMATION AND DISCUSSION

Section 2 – Report

Introduction and context

In response to the NHS long-term plan which suggested that all sustainability and transformation partnerships (STP) develop into an integrated care system (ICS), by April 2021 with, “typically a single CCG for each ICS area”, the NW London senior leadership decided to scope the implications of moving towards a single CCG, and have begun to explore key line of enquiry.

The case for change has been developed in response to these key lines of enquiry with our stakeholders to assess these implications and the impact on our patients, our staff and our system.

The agreed key lines of enquiry are as follows:

- **The benefits for patients** i.e., would the move support the efforts through the partnership to improve sustainability and quality of patient services, as set out in our strategy
- **The financial implications** in terms of management costs, financial sustainability of the system, implications for borough-based allocations and fair distribution of funds
- **The governance implications** and how we maintain the concept of CCGs being clinically-led organisations with lay involvement
- The implications for **health inequalities**
- **The workforce implications** in terms of talent management and staff impacted by change
- **Relationships with stakeholders**, particularly Governing Body members and local authorities
- How **the development of a single ICS** might work in parallel with the development of borough-based integrated care
- To **monitor arrangements** that are developing across London and take these into account as appropriate
- The **implementation timeline** for any recommendations plus a consideration of implementation costs and potential disruption.

Having worked together since their formation, the NW London CCGs were able to deliver many clinical priorities and were able to improve outcomes for patients and staff. Moving towards a single CCG within our STP footprint, will therefore not only put us in line with the national policy but will allow us to further develop our clinical strategies to improve the delivery of services and address our ever growing financial challenges.

Section 3 – Further Information

Full engagement with key stakeholders launched on 28 May until 24 July 2019. The case for change was presented for discussion at the CCG's Governing Body on 18 June, and also to the Harrow GP Forum on 19 June.

Section 4 – Financial Implications

As well as improving outcomes and reducing variation, we also recognise that our financial challenges are significant and that only by working as a single CCG can we begin to address them.

Section 5 – Equalities Implications

The thorough impact assessment is underway, the detailed report will be made available when complete.

STATUTORY OFFICER CLEARANCE (Council and Joint Reports)

Not required

Ward Councillors notified:	NA
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Section 7 – Contact Details and Background Papers

Contact: Javina Sehgal, Managing Director, Harrow CCG, 020 8966 1147

Background Papers: The case for change is attached.